

P-46A, Radha Bazar Lane, Kolkata-700 001, Tel. : 2225-4671/4472/3276 Fax : 033-22254478 E-mail : techno@cal.vsnl.net.in

CONSTRUCTORS



August 25, 2009

Registered Office :

The Secretary The Calcutta Stock Exchange Association Ltd. 7, Lyons Range Kolkata- 700 001

Dear Sir,

### Cause 31 of the Listing Agreement

Pursuant to Clause 31 of Listing Agreement, we enclose herewith six (6) copies of Annual Accounts & Reports for the year ended 31st March, 2009 together with the Notice convening the 46<sup>th</sup> Annual General Meeting of the Company scheduled to be held on Thursday, the 17<sup>th</sup> September, 2009.

Please acknowledge receipt.

Thanking you,

Yours faithfully, For Techno Electric & Engg. Co. I

(N. Brahma) Company Secretary

Encl : as above

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## TECHNO ELECTRIC & ENGINEERING COMPANY LTD.

ANNUAL REPORT & ACCOUNTS 2008-2009

### **Techno Electric & Engineering Company Limited**

### **Board of Directors**

P. P. Gupta	– Managing Director
V. D. Mohile	- Independent Director
K. M. Poddar	- Independent Director
K. Vasudevan	- Independent Director
K. K. Rai	- Independent Director
S. N. Roy	– Independent Director

### **Company Secretary**

N. Brahma

#### **Bankers**

Vijaya Bank State Bank of India IDBI Bank ICICI Bank ABN Amro Bank Standard Chartered Bank Allahabad Bank YES Bank Citibank N.A. Indusind Bank

### **Auditors**

S. S. Kothari & Co. Centre Point 21, Old Court House Street Kolkata- 700 001

### **Registered Office**

P-46A, Radha Bazar Lane Kolkata- 700001

### **Corporate Office**

3F, Park Plaza 71, Park Street Kolkata- 700016

### **Registrar and Share Transfer Agent**

Niche Technologies Private Ltd. D-5 I I, Bagree Market, 5th Floor 71, B. R. B. Basu Road Kolkata-700001 Ph.: 2234-2318/3576, 2235-7270/7271/3070 Fax: 2215-6823

### **DIRECTORS' REPORT**

#### То

#### The Members of Techno Electric & Engineering Co. Ltd.

Your Directors have pleasure in presenting the 46<sup>th</sup> Annual Report together with the Audited Accounts of the Company for the year ended 31<sup>st</sup> March, 2009.

#### FINANCIAL RESULTS

	Year ended	Year ended
	31st March,	31st March,
	2009	2008
	(Rs. in lacs)	(Rs. in lacs)
Profit before Interest &		
Depreciation	8563.80	6222.26
Less : Interest	63.51	29.87
Depreciation	61.56	60.24
Profit before Tax	8438.73	6132.15
Provision for Taxation (including Deferred Income Tax, Fringe Benefit Tax and Security Transaction Tax)	2132.64	1226.36
Profit after Taxation	6306.09	4905.79
Balance brought forward		
from previous year	1.09	3.24
	6307.18	4909.03
APPROPRIATIONS		
Transfer to General Reserve	5638.00	4240.00
Proposed Dividend	570.91	570.91
Provision for tax on Proposed Dividen	nd 97.03	97.03
Surplus carried to Balance Sheet	1.24	1.09
	6307.18	4909.03

### DIVIDEND

Your Directors have recommended a dividend of Rs.1.00 (previous year Rs.1.00) per Equity Share of nominal value of Rs. 2/- each.

#### **REVIEW OF THE OPERATIONS**

The Company has achieved a turnover of Rs.48603.48 lacs as compared to Rs. 42955.84 lacs and profit after tax of Rs. 6306.09 lacs as compared to Rs. 4905.79 lacs during the previous year. Despite being a volatile year, the Company could better its performance due to timely completion of projects and growth in other income.

During the year under review your Company has **successfully completed** the following projects :

• Yard Piping for NALCO Captive Power Plant, Phase-II;

- Aluminium Busbar fabrication and installation package (Part-A, C & D) at Aluminium Smelter Plant at Angul, Phase-II expansion of NALCO;
- Fuel Oil Handing System for 2 x 600 MW Hisar TPP at Hisar, Haryana through Reliance Energy Limited;
- Aluminium Busbar fabrication and installation package at Jharsuguda Smelter (Phase-I) for Vedanta Aluminium Ltd;
- Sub-Station Package (Package A) for Sub-Transmission System associated with BSTS, Phast-II, Part-I for BSEB from PGCIL;
- 132 KV Power Receiving Station for Bina Refinery Project at Bina (M. P.) for Bharat Oman Refinery Ltd.;
- Switchyard Extension Package for EPC construction of 2 Nos. 400 KV Line Bays for Vijayawada TPS, Stage-IV, Unit-7 of APGENCO;
- Power Distribution Package at Bhatinda Refinery Project of HPCL-Mittal Energy Ltd;
- Cabling, Earthing and Lightning Protection Package for 1 x 250 MW Chandrapura TPS, Units 7 from BHEL;
- Turnkey execution of 30 MW Turbo-Generator Package with Auxiliaries for Tata Chemicals Ltd, Mithapur.

The works for the following projects are progressing satisfactorily and are expected to be completed during the year as per schedule.

- 1) Setting up of 2 x 40 MW Waste Heat Recovery based Power Plant for Bengal Energy Limited;
- 2) Ash Water Recirculation and Treatment System Package for Farakka STPP, Stage-III (1 x 500 MW) and Korba STPP, Stage-II (1 x 500 MW) of NTPC Limited;
- Turnkey execution of 400 KV GSS at Hindaun, Jaisalmer and Bermer (Extension) Sub-Stations of Rajasthan Rajya Vidut Prasaran Nigam Ltd;
- EPC Construction of 132/33 KV Sub-Station at Kurseong of West Bengal State Electricity Transmission Co Ltd;
- Power Distribution Package in setting up of Coach Factory of East Central Railway at Harnaut, Bihar;
- Electrical Installation work for New Parli TPS, Unit-2 (250 MW) and for Paras TPS, Unit-2 of MSPGCL;
- 7) Sub-Station Package (Package-C) for Sub-Transmission System associated with BSTS, Phase-II, Part-II of BSEB from PGCIL
   During the year the Company has bagged many prestigious orders, the major amongst them, are for –
- Turnkey execution of R&M Package for 220/132/33 KV Grid Sub-Stations at Biharsheriff and 132/33 KV Grid Sub-Station at Baripahari for BSEB, Patna.
- 2) 220/132/33 KV Sub-Station including D/C LILO of 132 KV Barhi-Koderma Line at Koderma for DVC.



### **DIRECTORS' REPORT (Contd.)**

- Cabling, Earthing and Lightning Protection System including ETC of Electrical Main Plant equipments for 1 x 250 MW, Unit-III at Budge Budge Generating Station of CESC for BHEL.
- Turnkey execution of 220 KV Power Receiving Station and construction of Power Distribution Infrastructure at Paradip Refinery, IOCL, New Delhi.
- Turnkey execution of 220 KV Switchyard (Extension) Package for Harduagunj Thermal Power Plant (2x250 MW) of UP Rajya Vidyut Utpadan Nigam Ltd, Lucknow.
- Turnkey execution of 220/66 KV Sub-Station at Nalagarh, Dist. Solan (H.P) for Himachal Pradesh State Electricity Board.
- Supply, Installation including associated Civil Works for Creation of Rural Electricity Infrastructure and Household Electrification in Madhepura & Saharsa District of Bihar under Rajiv Gandhi Grameen Vidyutikaran Yojana (RGGVY-in XIth Plan) for BSEB, Patna.
- 8) Supply, erection, testing & commissioning of Sub-transmission lines, distribution lines, power transformers, new Sub-stations, augmentation of existing Sub-station, distribution transformers of varying capacities, renovation and modernisation works in Bhokar & Nanded Divisions under Nanded Circle of Latur Zone for Maharashtra State Electricity Distribution Co. Ltd.
- Cabling, earthing, lightning protection, illumination, plant communication system, DC Power Supply system, Standby Power Supply System for Harduagunj Power Plant extension (2x250 MW) of UP Rajya Vidyut Utpadan Nigam Ltd, Lucknow.
- 10) Supply of Station Piping, Fuel Oil Unloading & Storage Package for NTECL's Vallur Thermal Power Project (3x500 MW) of NTPC Tamilnadu Energy Company Ltd.
- Station Piping Package for Bongaigaon Thermal Power Project (3x250 MW) for NTPC Ltd.
- 12) Ash Water Recirculation System for Simhadri Super Thermal Power Project, Stage-II (2x500 MW) for NTPC Ltd.
- 13) Supply, Fabrication, Erection, and installation of Aluminium Bus Bars for Aluminium Smelter Expansion Project (Phase-II) at Jharsuguda, Orissa for Vedanta Alumina Ltd.
- 14) Fuel Oil System for 2x500 MW Units at Durgapur Steel TPS, West Bengal for BHEL.
- 15) Miscellaneous Tank Package for 2x500 MW Units at Durgapur Steel TPS, West Bengal for BHEL.
- Fuel Oil System for 2x500 MW Units at Koderma TPS, Jharkhand for BHEL.
- 17) Miscellaneous Tank Package for 2x500 MW Units at Koderma TPS, Jharkhand for BHEL.

Your Company has participated in many prestigious tenders in Public and Private Sectors and some of them in which it is competitively placed are likely to be finalized shortly in Company's favour.

#### DIVERSIFICATION

As you are aware that your Company has taken up steps to produce power from Non-conventional Energy sources by setting up of Bio-Mass based Power Generating Units all over the country and had obtained licenses for 2 Nos. Units to set up 10/12 MW Bio-Mass based Power Plants, one in North Dinajpur District of West Bengal and the other in Rajgarh District of Madhya Pradesh. During the current year the Company has obtained 2 more licences to set up Biomass based power plants, one in West Bengal and the other in Rajasthan.

#### **FUTURE OUTLOOK**

India is the 6<sup>th</sup> largest energy consumer accounting for approximately 3.4% of global energy consumption. The rise in India's economy has increased the demand for energy at a grater pace than the supply. More than 75% of the electricity consumed in the country is contributed by thermal power plants. To reduce more dependency on thermal power and to augment the generation and supply to meet the increased demand, the Government is giving more emphasis on other resources viz.; Hydro Power, Nuclear Power, Wind Power, Bio-mass based Power etc. Techno has taken initiative to enter into generation segment and in the process of setting up of Bio-mass based power plants in various parts of the country.

As of March, 2009, the total installed capacity was little more than 1,47,000 MW. During the 11<sup>th</sup> plan, 12,717 MW capacity addition has been achieved till March, 2009 out of the total targeted capacity addition of 78,700 MW. Inadequate equipment capacity and shortages in fuel and manpower are said to be the major factors responsible for the dismal performance. To achieve the target another 65,983 MW capacity addition is required for which orders have already been placed and are under process in various stages. Private sector participation and contribution is rising since passage of the Electricity Act, 2003 and reached up to 15.46% by March, 2009. Further, the development of Ultra Mega Power Projects (UMPPs) being a thrust area shall play a major role for capacity addition in future and are expected to bring huge private investments. Your Company shall take all possible steps to participate and grab more opportunities.

Even though India has the third largest transmission and distribution network in the world, many parts of the country is not yet connected with electrical power. During 2008-09, 12742ct.km transmission lines and 19229 MVA transformation capacity were added at voltages above 220kv both in central and state sectors. The growth rate of transmission network at 220kv and above voltages was about 6-7 percent during the past decade. The Government has set a growth target of 10% in network length and 14% in capacity for the 11<sup>th</sup> plan. Development of National Grid and upgradation of transmission and distribution network in the country is needed to streamline the uneven supply of power from generating stations to various parts which shall create more new opportunities for the Company in future.

### **DIRECTORS' REPORT (Contd.)**

It seems that the future outlook of the power sector as a whole is positive, your Company is prepared to face the challenges and reap the benefits with aggressive participation and hope shall succeed in getting more business.

#### DIRECTORS

Mr. K. K. Rai, Director who retires by rotation at the ensuing Annual General Meeting, and being eligible offers himself for re–appointment, be appointed. A brief profile of Mr. Rai is given in the Corporate Governance Report.

Mr. Ajay Relan, nominee of Citigroup Venture Capital International Growth Partnership Mauritius Limited (CVCIGPML) has resigned on July 31, 2008 from the Board consequent upon withdrawal of his nomination by CVCIGPML.

Mr. Vivek Chhachhi was appointed on October 25, 2008 as nominee director of CVCIGPML and subsequently resigned on March 30, 2009 consequent upon disinvestment by CVCIGPML from the Company.

Mr. S. N. Roy was appointed as an additional Director on January 30, 2009 and be appointed as Director of the Company by the Shareholders at the ensuing Annual General Meeting. A brief profile of Mr. Roy is given in the Corporate Governance Report.

#### DIRECTORS' RESPONSIBILITY STATEMENT

Your Directors confirm

- that in the preparation of the annual accounts, the applicable Accounting Standards had been followed along with proper explanation relating to material departures;
- that the selected accounting policies are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the Financial Year and of the profit of the Company for that period and applied them consistently;
- that proper and sufficient care has been taken for maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the Company and for preventing and for detecting fraud and other irregularities;
- iv) that the accounts for the period ended March 31, 2009 are on a going-concern basis.

#### **AUDITORS**

The Auditors M/s. S. S. Kothari & Co., Chartered Accountants hold office till the conclusion of the ensuing Annual General Meeting and being eligible, offer themselves for re-appointment.

Place : Kolkata Dated : The 17th day of August, 2009

#### **AUDITORS' REPORT**

The comments by the Auditors in their report are self-explanatory and in the opinion of the Board do not require any further clarification.

#### **CORPORATE GOVERNANCE**

A separate report on Corporate Governance along with the Auditors' Certificate on its compliance, Certificate of Managing Director and the Chief Financial Officer on financial statements and a Declaration from the Managing Director under Clause 49(I)(D) are annexed.

# THE COMPANIES (DISCLOSURE OF PARTICULARS IN THE REPORT OF BOARD OF DIRECTORS) RULES, 1988.

#### A. CONSERVATION OF ENERGY

As the Company's activities do not involve by and large any consumption of energy of any significant level and accordingly no comments are necessary in respect of energy conservation and reduction of energy consumption. In any event continuous efforts and proper steps are always being taken to conserve energy to the extent possible through conservation measures.

#### **B. TECHNOLOGY ABSORPTION**

As required under Section 217(1) (e) of the Companies Act, 1956 read with the Companies (Disclosure of particulars in the report of Board of Directors) Rules, 1988, particulars relating to technology absorption as per Form B is annexed (Annexure – A).

#### C. FOREIGN EXCHANGE EARNINGS AND OUTGO

Foreign Exchange Earnings	-	Rs.	1352.96 lacs
(under deemed export)			
Foreign Exchange Outgo	-	Rs.	334.36 lacs

#### **EMPLOYEES**

The relations between the Employees and the Management continued to be cordial and stable at all levels. Your Directors wish to place on record their appreciation of the devoted services of all executives and staff of the Company.

During the year, no employee was in receipt of remuneration of or in excess of the amount prescribed under Section 217 (2A) of the Companies Act, 1956.

#### ACKNOWLEDGEMENTS

Your Directors wish to express their thanks to the esteemed shareholders, various customers and their consultants, different Government Departments, Company's Bankers for their continued support to the Company.

For and on behalf of the Board of Directors				
P. P. GUPTA	:	Managing Director		
S. N. ROY	:	Director		



### **ANNEXURE 'A' TO THE DIRECTORS' REPORT**

### **TECHNOLOGY ABSORPTION**

### FORM – B

Disclosure of particulars with respect to Technology Absorption as per Section 217(1)(e) of the Companies Act, 1956, read with The Companies (Disclosure of Particulars in the report of Board of Directors) Rules, 1988 and forming part of the Directors' Report for the year ended 31<sup>st</sup> March, 2009.

### **Technologies Absorbed:**

### Research & Development (R & D)

1. Specific Areas in which R&D carried out by the Company	:	NIL
2. Benefit derived as a result of the above R&D	:	N. A
3. Future Plan of Action	:	None
4. Expenditure on R & D	:	N. A
5. Technology absorption, adaptation	:	The C Engin

The Company being a Project and innovation Engineering Firm, constant efforts are made to develop cost effective new products/ systems to give trouble free service in its line of activities.

Place : Kolkata Dated : The 17th day of August, 2009 For and on behalf of the Board of DirectorsP. P. GUPTA:Managing DirectorS. N. ROY:Director

### **REPORT ON CORPORATE GOVERNANCE**



### Company's Philosophy on Corporate Governance :

The basic principle of Corporate Governance includes right and equitable treatment of shareholders, protecting the interest of stakeholders, appropriate mix of skilled executive and non-executive directors on the Board, integrity and ethical behavior within the organization, disclosure, transparency and accountability etc. Techno is committed to adopt these principles in a fair and reasonable manner for achieving value creation for and fulfilling obligations to all stakeholders and has complied with the requirements of Code of Corporate Governance as mentioned in Clause 49 of the Listing Agreement and the disclosures are as follows:

### **Board of Directors :**

The Board of Directors is constituted in compliance with Clause 49 of the Listing Agreement. There are six members, out of which Five members are Non-Executive Independent. The Company has an Executive Chairman (Managing Director).

Five meetings of the Board have been held during the year on 26.04.2008, 27.06.2008, 26.07.2008, 25.10.2008, 30.01.2009.

The details of Directors, Directorships and Committee Positions held in other public limited companies, attendance at Board Meetings and Annual General Meeting etc. are provided here in below :

Name of the Director	Category	No. of other Directorships	No. of other Committee Positions held		No. of Board Meetings	Attendance at the last	
			Chairman	Member	attended	Annual General Meeting	
Mr. P.P. Gupta Managing Director	Executive	2	-	-	5	Yes	
Mr. K.M.Poddar Director	Independent Non-Executive	2	1	1	4	No	
Mr. V.D. Mohile Director	Independent Non-Executive	1	-	-	5	Yes	
Mr. K. Vasudevan Director	Independent Non-Executive	2	1	-	5	Yes	
Mr. K. K. Rai Director	Independent Non-Executive	4	-	2	5	Yes	
Mr. S. N. Roy* Director	Independent Non-Executive	5	-	1	-	-	

\*Appointed as an Additional Director (Independent) u.e.f. 30th January, 2009

### Details of Directors seeking appointment/ reappointment

Mr. K. K. Rai, aged about 65 years is a Bachelor of Arts and a member of C.A.I.I.B. He is a retired Banking professional having 40 years of Banking experience and had held important portfolios. He was the Executive Director of Allahabad Bank. Mr. Rai also holds directorship in some other reputed companies. He holds 0.001% shares of the Company but has no relationship with any other director. He is liable to retire at the ensuing Annual General Meeting and seeking reappointment for the office of director.

Mr. S. N. Roy aged about 66 years is a Bachelor of Engineering (Electrical) from Indian Institute of Technology (IIT), Kharagpur. He started his career with Indian Oil Corporation (IOC) as management trainee and thereafter joined Bharat Heavy Chemicals Limited (BHEL) in 1978 and retired as Executive Director in the year 2003. He does not hold any shares in the Company and also has no relationship with any other director. Mr. Roy was appointed an Additional Director of the Company on 30<sup>th</sup> day of January, 2009 by the Board of Directors and seeking appointment by the shareholders at the ensuing Annual General Meeting.

### **Disclosure on relationship between Directors**

The Directors have no relationship between themselves except as Board colleagues.

### **Remuneration of Directors**

The Board has fixed the remuneration by way of sitting fees payable to the Non-Executive Directors including Independent Directors, which is within the limits prescribed by the Companies Act, 1956. There is no other remuneration paid/payable to the Non-Executive Directors except the sitting fees. However, the Company has constituted a Remuneration Committee during the year 2009-10.

### **REPORT ON CORPORATE GOVERNANCE (Contd.)**

### **Directors' Shareholding**

As on 31st March, 2009, Mr. P. P. Gupta, Mr. V. D. Mohile and Mr. K. K. Rai hold 1,53,000, 9,302, and 1,000 Equity Shares of the Company respectively.

### Code of Conduct

All Board Members and Senior Management personnel of the Company have affirmed compliance with the Code of conduct for the year ended 31<sup>st</sup> March, 2009.

### **Audit Committee**

The Audit Committee comprises four Non-Executive Independent Directors having sound financial and accounting knowledge :

Mr. K. Vasudevan Mr. K. M. Poddar	-	Non-Executive (Independent) Non-Executive (Independent)	-	Chairman Member
Mr. V. D. Mohile	-	Non-Executive (Independent)	-	Member
Mr. K. K. Rai	-	Non-Executive (Independent)	-	Member

Mr. N. Brahma, Company Secretary acts as the secretary to the committee.

Five meetings of the Audit Committee were held on 26.04.2008, 27.06.2008, 26.07.2008, 25.10.2008, 30.01.2009. The attendance by members are as follows :

Name	Number of Attendance
Mr. K. Vasudevan, Chairman	5 (Five)
Mr. K. M. Poddar, Member	4 (Four)
Mr. V. D. Mohile, Member	5 (Five)
Mr. K. K. Rai, Member	5 (Five)

Mr. P. P. Gupta, Managing Director, Mr. P. K. Lohia, President (Finance), Mr. N. M. Bachhawat, Sr. Dy. General Manager (Accounts) and representatives of the Statutory Auditors of the Company attended the meetings by invitation.

The Audit Committee is entrusted with the following powers :

- 1. To investigate any activity within the terms of reference.
- 2. To seek information from any employee.
- 3. To obtain outside legal or other professional advice.
- 4. To secure attendance of outsiders with relevant expertise, if considers necessary.

The role of the Audit Committee has been defined by the Board, which includes the matters prescribed in Clause 49(II)(D) of the Listing Agreement. The Audit Committee is also empowered to review the following informations :

- 1. Management discussion and analysis of financial condition and results of operations;
- 2. Statement of significant related party transactions submitted by the management;
- 3. Management letters/letters of internal control weaknesses issued by the statutory auditors;
- 4. Internal audit reports relating to internal control weaknesses; and
- 5. The appointment, removal and terms of remuneration of the Chief internal auditor.

### **Remuneration Committee :**

The Company has constituted a Remuneration Committee comprising of three Independent Directors. The committee shall determine and recommend the remuneration payable to the Non-Executive Directors and the Managing Director etc.

### Shareholders'/ Investors' Grievance Committee :

The Company has a Shareholders'/Investors' Grievance Committee comprising of three Non-Executive Independent Directors. The Committee addresses the grievances of shareholders. During the year, the Company had received 4 complaints on various matters which were suitably resolved and there were no grievance from any of the shareholders.

Mr. N. Brahma, Company Secretary is the Compliance Officer.

### Share Transfer Committee :

To expedite the process of transfer / transmission of physical shares which are very negligible, a Share Transfer Committee is in place. The committee approves the share transfers / transmissions and a summary of transfer / transmission is placed before the Board at regular intervals.

### **REPORT ON CORPORATE GOVERNANCE (Contd.)**



### **General Body Meetings :**

Particulars of General Body Meetings for the last three years :

Financial Year Ended	Day & Date	Venue	Time	No. of Special Resolutions Passed
31 <sup>st</sup> March, 2006 AGM	Saturday, 23 <sup>rd</sup> September, 2006	The Calcutta School of Music, 6B, Sunny Park, Kolkata-19	11.00 a.m.	1
31 <sup>st</sup> March, 2007 AGM	Saturday, 25 <sup>th</sup> August, 2007	The Calcutta School of Music, 6B, Sunny Park, Kolkata-19	10.30 a.m.	Nil
31 <sup>st</sup> March, 2008 AGM	Saturday, 26 <sup>th</sup> July, 2008	The Calcutta School of Music, 6B, Sunny Park, Kolkata-19	11.00 a.m.	Nil
EGM	Saturday, 18 <sup>th</sup> March, 2006	The Calcutta School of Music, 6B, Sunny Park, Kolkata-19	10.30 a.m.	3
EGM	Thursday, 19 <sup>th</sup> October, 2006	Bharatiya Bhasa Parishad36A, Shakespeare Sarani, Kolkata – 17	3 p.m.	1
EGM	Saturday 13 <sup>th</sup> January, 2007	The Calcutta School of Music, 6B, Sunny Park, Kolkata-19	10.30 a.m.	1

Two Special Resolutions were passed in the last year through postal ballot. Brief details are given below:

- 1. To approve alteration in the Objects Clause of the Memorandum of Association in terms of Section 17 of the Companies Act, 1956; and
- 2. To approve commencement and undertaking of the new business as set out in the Objects Clause in terms of Section 149(2A) of the Companies Act, 1956.

Both the resolutions as aforesaid were passed by the shareholders with requisite majority.

None of the business required to be transacted at the ensuing AGM is proposed to be passed through postal ballot.

### **Subsidiary Companies:**

The Company does not have subsidiary.

### **Disclosures** :

- 1. There were no materially significant related party transactions i.e. transactions of material nature, with its promoters, directors or the management or their relatives etc. (except the payment of remuneration to the Managing Director), during the year, that may have potential conflict with the interest of the Company at large.
- 2. There were no non-compliance by the Company during the last three years on any matter related to the capital markets and no penalties or strictures imposed on the Company by Stock Exchanges or SEBI or any other statutory authority.
- 3. No treatment different from the prescribed Accounting Standard has been followed in the preparation of the financial statements.
- 4. The Board assesses the risk on a regular basis and advises the steps and procedures for its minimization.
- 5. The Company has not raised any amount through public issues, rights issues, etc. during the year.
- 6. The non-executive Directors have not been paid any remuneration other than sitting fees.
- 7. A Management Discussion and Analysis Report is added to the directors report and forms part of this Annual Report.

### Means of communication :

The details of publication of Quarterly Results are as under :

<b>Business Standard</b>	-	All India Edition
Agiltagi (Dagional)		Kollzoto

Aajkaal (Regional) - Kolkata

The Quarterly Results have also been sent to the Stock Exchanges pursuant to the listing agreement and also filed electronically in the Corpfiling system. Further, the financial and other information(s) are also available at the Company's website www.techno.co.in

### General Shareholder Information :

1. The 46<sup>th</sup> Annual General Meeting is scheduled to be held on 17<sup>th</sup> day of September, 2009 at 11.30 a.m. at The Calcutta School of Music, 6B, Sunny Park, Kolkata-700019.

2.	Financial Year	:	April to March
3.	Financial Calendar	:	By last week of the month subsequent to the
	(Reporting of Financial Results)		ending month of the quarter.
4.	Date of Book closure	:	From 11th September, 2009 to 17th September, 2009 (both days inclusive).
5.	Dividend payment date	:	within 30 days of declaration



### **REPORT ON CORPORATE GOVERNANCE (Contd.)**

6. Listing on Stock Exchanges :

Stock Exchange	Stock Code / Symbol
Bombay Stock Exchange Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400001.	505397
The Calcutta Stock Exchange Association Ltd. 7, Lyons Range, Kolkata – 700001.	030122
National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Bandra (E), Mumbai – 400051.	TECHNOELEC

Note: Annual Listing Fees for the year 2009-10 have been paid to all the Stock Exchanges as mentioned above.

### 7. Market Price Data :

Stock Exchange		BSE			NSE	
Month	High	Low	Volume	High	Low	Volume
2008 April	227.75	193.50	58933	239.95	192.05	60449
May	218.00	163.00	55596	225.00	165.10	51577
June	172.00	126.00	236831	117.00	126.10	367715
July	155.00	117.55	22013	159.50	120.00	170177
August	155.00	131.00	35130	167.00	130.00	16404
September	158.75	89.05	43679	144.50	86.05	28917
October	99.00	61.00	36290	108.95	61.25	36472
November	85.50	62.30	25301	89.00	62.70	21294
December	79.85	56.25	53940	79.90	58.00	36484
2009 January	79.00	48.15	67235	77.50	53.10	78591
February	73.00	57.00	144555	73.00	58.00	21879
March	78.00	48.00	69425	78.00	51.05	6089928

The shares of the Company have not been traded in The Calcutta Stock Exchange Association Limited during the Financial Year ended 31st March, 2009

 $8(i). \ \ Comparison of Stock Performance with BSE Sensex :$ 

Month	Price at BSE					
	Opening	Closing	Change (%)	Opening	Closing	Change (%)
2008 April	217.05	209.80	-7.25	15772	17287	9.61
May	218.00	166.00	-52.00	17560	16416	-6.52
June	172.00	130.40	-41.60	16591	13462	-18.86
July	125.00	145.65	20.65	13480	14356	6.50
August	146.80	140.05	-6.75	14064	14565	3.56
September	137.10	92.75	-44.35	14413	12860	-10.77
October	95.00	75.55	-19.45	13007	9788	-24.75
November	80.10	70.30	-9.80	10209	9093	-10.94
December	75.70	71.55	-4.15	9163	9647	5.29
2009 January	73.70	62.75	-10.95	9721	9424	-3.05
February	60.00	58.45	-1.55	9364	8892	-5.04
March	58.10	75.55	17.45	8763	9708	10.79



### **REPORT ON CORPORATE GOVERNANCE (Contd.)**



Month	Pr	Price at NSE			NSE Nifty		
	Opening	Closing	Change (%)	Opening	Closing	Change (%)	
2008 April	220.00	210.70	-9.30	4736	5166	9.09	
May	225.00	165.10	-59.90	5265	4870	-7.51	
June	167.50	128.85	-38.65	4869	4041	-17.02	
July	123.00	145.50	22.50	4040	4333	7.26	
August	139.00	140.65	1.65	4332	4360	0.66	
September	137.00	92.50	-44.50	4356	3921	-9.98	
October	108.95	74.65	-34.30	3922	2886	-26.42	
November	89.00	66.35	-22.65	2885	2755	-4.52	
December	71.55	71.15	-0.40	2755	2959	7.40	
2009 January	72.00	62.45	-9.55	2963	2875	-2.99	
February	66.00	58.70	-7.30	2872	2764	-3.78	
March	62.00	76.05	14.05	2765	3021	9.27	

### (ii). Comparison of Stock Performance with $\ensuremath{\textbf{NSE}}\xspace{\ensuremath{\textbf{NSE}}}\xspace{\ensuremath{\textbf{NSE}}}\xspace{\ensuremath{\textbf{NSE}}}\xspace{\ensuremath{\textbf{NSE}}}\xspace{\ensuremath{\textbf{NSE}}\xspace{\ensuremath{\textbf{NSE}}}\xspace{\ensuremath{\textbf{NSE}}}\xspace{\ensuremath{\textbf{NSE}}\xspace{\ensuremath{\textbf{NSE}}}\xspace{\ensuremath{\textbf{NSE}}\xsp$

9. Registrar and Transfer Agents

Niche Technologies Pvt. Limited D-511, Bagree Market 71, B.R.B.B. Road Kolkata – 700001. Tel : (033) 22357270 / 22357271 Fax : (033) 22156823 Email : nichetechpl@nichetechpl.com

### 10. Share Transfer System :

The share transfers in physical form are processed within 15 days from the date of receipt of the valid documents complete in all respect.

Slab	No. of Sl	nareholders	No. of S	Shares
	Number	NumberPercentage (%)		Percentage (%)
1 - 500	3614	83.02	412238	0.72
501 - 1000	301	6.92	250362	0.44
1001 - 5000	323	7.42	776893	1.36
5001 - 10000	55	1.26	405693	0.71
10001 - 50000	34	0.78	641891	1.12
50001 - 100000	1	0.02	56195	0.1
100001 & Above	25	0.58	54547928	95.55
Total	4353	100	57091200	100.00

11(i). Distribution of Shareholding as on 31<sup>st</sup> March, 2009 :

:

(ii) Shareholding Pattern as on 31<sup>st</sup> March, 2009 :

Shareholders (Category)	No. of Shares held	% of Total Shares
Promoters	31382923	54.97
Private Corporate Bodies	19880294	34.82
Indian Public	2691627	4.72
Foreign Institutional Investors (FIIs)	759000	1.33
Mutual Funds	2334195	4.09
Non-Resident Indians (NRIs)	13074	0.02
Others (Clearing Members)	30087	0.05
Total	57091200	100



### **REPORT ON CORPORATE GOVERNANCE (Contd.)**

12. The Shares of the Company are compulsorily traded in dematerialized form and tradable with both the Depositories i.e. National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL). The **ISIN** of the Company's Shares is **INE470B01023**.

Details of dematerialization of shares as on 31st March, 2009 are given below :-

Name of the Depository	No. of Shares	% of Total Share Capital
National Securities Depository Limited	47000044	82.32
Central Depository Services (India) Limited	578918	1.01

13. The Company has not issued any GDRs / ADRs / Warrants or any Convertible Instruments during the financial year.

14.	Plant Locations	:	Not Applicable.
15.	Company Details:		
	Address for Correspondence	:	Techno Electric & Engineering Company Ltd.
			P-46A, Radha Bazar Lane Kolkata – 700001. Tel : (033) 22254671, 22254472, 22253276, 3021 2600 Fax : (033) 22254478 E-Mail : techno@cal.vsnl.net.in investors@techno.co.in Website : http://www.techno.co.in
			*

Corporate Identity Number : L45309WB1963PLC025898

### Compliance with Non-Mandatory Requirements :

- (1) **The Board:** The Company does not have a Non-Executive Chairman. All the Independent Directors on the Board are professionals and vastly experienced. No tenure has been specified for the Independent Directors. At present, two Directors on the Board have tenure in aggregate exceeding nine years.
- (2) **Remuneration Committee:** The Company has a Remuneration Committee comprising of three independent directors to determine the remuneration of both Non-executive and Executive Directors.
- (3) **Shareholders Rights:** Half-yearly declaration of financial performance including summary of the significant events are presently not being sent to the shareholders.
- (4) Audit Qualifications: During the year under review, there was no audit qualifications in the Company's financial statements and for moving towards a regime of unqualified financial statements, the Company is adopting best practices.
- (5) **Training of Board Members:** Presently the Company does not have such training programme. All the Board Members are vast experienced and have expertise in their respective fields.
- (6) Mechanism for evaluating Non-executive Board Members: Evaluation of performance of Non-Executive Directors are being done at the Board Meetings.
- (7) Whistle Blower Policy Mechanism: The Company does not have a Whistle Blower Mechanism at present but access to the Audit Committee has not been denied to any executive/personnel.

### CERTIFICATE



To the Members of Techno Electric & Engineering Company Limited

We have examined the compliance of conditions of code of Corporate Governance by Techno Electric & Engineering Company Limited, for the year ended 31<sup>st</sup> March, 2009 as stipulated in Clause 49 of the Listing Agreement with the Stock Exchanges.

The compliance of the conditions of Corporate Governance is the responsibility of the company's management. Our examination has been limited to a review of the procedures and implementations thereof adopted by the Company for ensuring compliance with the conditions of Corporate Governance. It is neither an audit nor an express of an opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us and the representations made by the Directors and the management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the Listing agreement.

As required by the Guidance Note issued by The Institute of Chartered Accountants of India, we have to state that based on the report given by the Registrars of the Company and placed before the Investors' Grievance Committee, as on 31<sup>st</sup> March, 2009 there are no investor grievance matters against the Company remaining unattended/pending for more that 30 days.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Centre Point 21, Old Court House Street Kolkata - 700 001 The 17th day of August, 2009 For S. S. KOTHARI & CO. Chartered Accountants R. N. BARDHAN Partner Membership No. 17270

### **REPORT ON CORPORATE GOVERNANCE (Contd.)**

### Certificate of Managing Director and Chief Financial Officer on Financial Statements under Clause 49 of the Listing Agreement.

We, P. P. Gupta, Managing Director and P. K. Lohia, President (Finance) of Techno Electric & Engineering Company Limited hereby certify that :

- (a) We have reviewed the Financial Statements and the Cash Flow Statement for the financial year ended 31<sup>st</sup> March, 2009 and that to the best of our knowledge and belief :
  - i. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
  - ii. these statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- (b) There are, to the best of our knowledge and belief, no transactions entered into by the Company during the period, which are fraudulent, illegal or violative of the Company's code of conduct.
- (c) We are responsible for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of the internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- (d) We have indicated to the Auditors and the Audit Committee that :
  - i. there have been no significant changes in internal control over financial reporting during the year;
  - ii. there have been no significant changes in accounting policies during the year; and
  - iii. there have been no instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Place : Kolkata Date : 17th day of August, 2009 P. P. Gupta Managing Director P. K. Lohia President (Finance)

### Declaration under Clause 49(I)(D) of the Listing Agreement

Pursuant to Clause 49 of the Listing Agreement, it is hereby declared that all the Board Members and Senior Management personnel of Techno Electric & Engineering Company Limited have affirmed compliance with the Code of Conduct for the year

ended 31<sup>st</sup> March, 2009.

Place : Kolkata Date : 17th day of August, 2009 P. P. Gupta Managing Director



### MANAGEMENT DISCUSSION AND ANALYSIS



### i) Industry Structures and Developments :

India's emerging economic growth in the recent past is likely to continue in future which is highly dependent on infrastructure developments. The newly formed Central Government has already indicated that more emphasis shall be given to infrastructure development to attract more foreign investments into the country. Since, electrical energy is one of the back-bone of any economy, power sector development in the country is very much essential for overall economic growth. Major structural changes is poised to take place in the power generation industry due to increased private participation and diversification in fuel mix. After the signing of the civil nuclear treaty, India has become an attractive destination for investments in nuclear power segment and also the Nuclear Suppliers Group has allowed its members to engage in civilian nuclear technology trade with India. Setting up of Ultra Mega Power Projects, rise in private sector contribution, improvement in productivity, growth in captive generation, emphasis on renewable energy are some of the major steps taken by the Government for increasing capacity addition in the 11<sup>th</sup> plan. To streamline the transmission and distribution segment, various majors have been taken by the government and much more need to be done.

### ii) **Opportunities and Threats :**

The gap between supply and demand for power in the country is increasing everyday due to progressive economy. To close this fast moving gap, the Government is coming up with various measures and encouraging power generation from non-conventional sources and also giving more attention to civil nuclear power. Therefore, many more projects are expected to come up in future thereby creating more opportunities for the Company in specific and power sector as a whole. Also, modernization and expansion programme of existing projects initiated by the Government has added more opportunities for the Company in various segments viz; Generation, Transmission and Distribution. Further, the concessions provided for setting up of power generating plants from non-conventional sources has created more investment opportunities in the sector and the Company has already floated four subsidiary companies as Special Purpose Vehicles for generation, distribution and transmission of power from non-conventional sources. Rural electrification initiative by the Government has played a major role for the growth of power industry as well as for the Company, because the Company is actively engaged in this segment. However, delay in acquisition of suitable land, environmental clearances and other statutory approvals and adverse changes in policies are considered to be a threat that may affect the operation of the Company.

### iii) Segment-wise Performance :

The Company operates in a single business segment i.e. execution of power projects and comparatively performing better than the others in the industry.

### iv) Outlook :

India has been categorized as a power deficit nation, because of the geographical locations of the sources of power both conventional and non-conventional. Efforts are being made to make quality power available allover the nation at reasonable rates. The per capita consumption of power in our country is one of the lowest in the world. The current economic growth and the growth foreseen in future has triggered the increased demand for power. To keep pace with the increased demand, the Central Government has taken various policy measures for all segments viz.; Generation, Transmission and Distribution. Apart from generation, the transmission and distribution of power are proposed to be streamlined to cope with the increased capacity addition. Techno is actively involved in the projects in all segments and successfully participated and done better. The power sector is expected to grow in future at a rapid pace which is favorable for the growth of the Company. Techno is competent enough to face all future challenges and move forward in the growth path.



### MANAGEMENT DISCUSSION AND ANALYSIS (Contd.)

### v) Risks and Concerns :

The nature of business activities carried on by the Company is working capital intensive. Therefore, there is always an amount of risk involved due to fluctuation in material prices, cost overrun, delay in project execution. However, timely decision making and internal policy measures adopted by the Company has minimized the risk and the Company is concerned about managing the risk in future.

### vi) Internal Control Systems and their adequacy :

The Company has an adequate internal control system commensurate with its size and nature of its business with regard to purchases of inventory and fixed assets and for sale of goods and services. The system is upgraded continuously to meet the statutory requirements and changing business conditions.

### vii) Financial Performance :

During the year, Net Sales / Income from operation have been increased to Rs. 48603.48 lacs from Rs. 42955.84 lacs during the previous year. The other income has also been substantially increased to Rs.3115.07 lacs from Rs. 1176.30 lacs. The profit after tax has also increased substantially from Rs. 4905.79 lacs in the previous year to Rs. 6306.09 lacs during the year.

### viii) Human Resource Development and Industrial Relations :

The Company has made adequate addition of employees in all departments to meet the growing business needs in the year under review and also committed to do the same on a regular basis as per the requirements in future. There are more than 400 employees as on 31<sup>st</sup> March, 2009 and is expected to grow further during the current year. Cordial relationships have been maintained between the employees and the management at all levels and at various locations.

### ix) Cautionary Statement :

Statements in the Management Discussion and analysis describing the Company's objectives, projections, estimates, expectations may be forward looking statements within the meaning of applicable laws and regulations. Actual results could differ materially from those expressed or implied. The factors that could make a difference to the Company's operations inter-alia includes the economic conditions, Government policies and other related / incidental factors.

### **AUDITORS' REPORT**

#### То

The Shareholders of Techno Electric & Engineering Co. Ltd.

We have audited the Balance Sheet of Techno Electric & Engineering Company Limited as at 31<sup>st</sup> March, 2009, the Profit and Loss Account and the Cash Flow Statement of the said Company for the year ended on that date, annexed hereto. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

We report that :

- a) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- b) In our opinion, proper books of account have been kept by the Company as required by law so for as appears from our examination of those books.
- c) The Balance Sheet and Profit and Loss Account and Cash Flow Statement dealt with by this Report are in agreement with the books of account.
- According to the information and explanations given to us and on the basis of written representations received from the Directors of the Company, taken on record by the Board of Directors, none of the Directors is disqualified as on 31st March, 2009 from being appointed as a Director under Section 274(1) (g) of the Companies Act, 1956.
- e) Subject to Note No 2 of part A of Schedule 13 regarding accounting of certain income and expenditure on cash basis, amount indeterminate, in our opinion and to the best of our information and according to explanations given to us, the Profit and Loss Account and the Balance Sheet comply with the Accounting Standards referred to in Sub-Section (3C) of Section 211 of the Companies Act,1956 and the said accounts, read together with the Accounting Policies and Notes appearing in Schedule13, give the information required by the Companies Act,1956 in the manner so required and the Balance Sheet gives a true and fair view of the state of the Company's affairs as at 31<sup>st</sup> March, 2009 and the Profit and Loss Account gives a true and fair view of the profit for the year ended on



that date and the cash flow statement gives a true and fair view of the cash flow for the year ended on that date.

As required by the Companies (Auditor's Report) Order, 2003 (as amended ) issued by the Central Government of India in terms of Sub-Section (4A) of Section 227 of the Companies Act,1956 and on the basis of such checks as we considered appropriate and the information and explanations given to us, we further report that :

- a) The Company has maintained proper records of Fixed Assets showing full particulars including quantitative details and situations in respect of assets acquired subsequent to 1<sup>st</sup> July, 1970.
  - b) The Company has a phased programme of physical verification of its fixed assets which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. In accordance with such programme, the management has physically verified fixed assets during the year and no material discrepancies were noticed on such verification.
  - c) Substantial part of fixed assets have not been disposed off during the year.
  - a) The Inventories included under work-in-progress have been physically verified by the Management during the year at reasonable intervals.
    - b) In our opinion and according to the information and explanation given to us the procedures of physical verification of inventories followed by Management are reasonable and adequate in relation to the size of the Company and nature of its business.
    - c) In our opinion and according to the information and explanation given to us the Company has maintained proper records of inventories and the discrepancies noticed on such physical verification of inventory as compared to book records were not material and have been properly dealt with in the books of account.
  - a) The Company has not granted any loans, secured or unsecured ,to companies, firms or other parties covered in the Register maintained under section 301 of the Companies Act,1956 .Hence ,Clause 4(iii)(b) to 4(iii)(d) of the order are not applicable.
    - b) The Company has not taken any loans, secured or unsecured from Companies, firms or other parties covered in the Register maintained under section 301 of the Companies Act,1956,Hence, clauses 4(iii)(f) and 4(iii)(g) of the order are not applicable.
- 4. In our opinion and according to the information and explanations given to us, there are adequate internal control

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### AUDITORS' REPORT (Contd.)

procedures commensurate with the size of Company and the nature of its business with regard to purchases of inventory and Fixed Assets and for the Sale of goods and services.

- 5. In our opinion, and according to the information and explanations given to us, there are no contracts or arrangements that need to be entered in the register required to be maintained under the Section 301 of the companies Act 1956. Accordingly, Clause 4(V)(b) of the Order is not applicable to the Company.
- 6. The Company has not accepted any deposits from the public and consequently, the directives issued by the Reserve Bank of India and the provisions of Section 58A and 58AA and other relevant provisions of the Companies Act, 1956 and the rules framed there under are not applicable.
- 7. In our opinion the Company has an internal audit system commensurate with its size and nature of business.
- The maintenance of cost records has not been prescribed by the Central Government under Section 209(1)(d) of the Companies Act,1956.
- 9. a) According to the information and explanations given to us, and on the basis of our examination of the books of account, the company has generally been regular in depositing with appropriate authorities undisputed statutory dues including provident fund, Income-tax, Salestax, custom duty, investor education and protection fund, wealth tax ,service tax and any other material statutory dues applicable to it and there is no outstanding as on 31<sup>st</sup> March,2009 for a period of more than six months from the date they became payable.
  - b) According to the information and explanations given to us, there are no dues in respect of Income-tax, sales-tax, wealth-tax, service-tax, custom duty, excise duty, and cess that have not been deposited with the appropriate authorities on account of any dispute.
- The Company has neither accumulated losses as at 31st March, 2009 nor incurred any cash losses during the financial year ended on that date or in the immediately preceding financial year.
- 11. The Company has not defaulted in repayment of dues to financial institution or bank as may be ascertained from the

examination of the books of account and other records of the company.

- 12. According to information and explanations given to us the Company has not granted any loans and advances on the basis of security by way of pledge of debentures.
- 13 The Company is not a chit fund, nidhi, mutual benefit fund or a society. Accordingly, clause 4(xiii) of the order is not applicable.
- 14 We have broadly reviewed the books of accounts and records maintained by the Company and state that prima facie, proper records have been maintained of the transactions and contracts relating to purchase and sale of investments and timely entries have been made therein. All the investments have been held by the Company in its own name.
- 15. According to information and explanations given to us, the company has not given any guarantee for loans taken by others from bank or financial institutions.
- 16. To the best of our knowledge and belief and according to the information and explanations given to us, term loans availed by the Company were, applied for the purpose for which the loans were obtained.
- 17. On the basis of an overall examination of the balance sheet of the Company, in our opinion and according to the information and explanations given to us, there are no funds raised on a short-term basis which have been used for long-term investment.
- 18. The Company has not made any preferential allotment of shares during the year to parties and companies covered in the Register maintained under Section 301 of the Act.
- 19. The Company has not issued any debentures. Accordingly, clause 4(xix) of the order is not applicable.
- 20. The Company has not raised any money through public issues during the year .
- 21. To the best of our knowledge and belief and according to the information and explanations given to us, no fraud on or by the Company was noticed or reported during the year.

Centre Point 21, Old Court House Street Kolkata-700 001 The 17th day of August, 2009 For S. S. KOTHARI & CO. Chartered Accountants R. N. BARDHAN Partner Membership No. 17270

### BALANCE SHEET AS AT 31ST MARCH, 2009



	Schedule	e 31st	March, 2009	31st	March, 2008
	No.	$\frac{1}{Rs}$	Rs.	$\frac{CISUI}{Rs.}$	Rs.
SOURCES OF FUNDS					
Shareholders' Funds					
Share Capital	1	11,41,82,400		11,41,82,400	
Reserves & Surplus	2	2,16,40,32,271		1,60,02,17,193	
			2,27,82,14,671		1,71,43,99,593
Loan Funds	3		42,01,16,553		8,46,611
			2,69,83,31,224		1,71,52,46,204
APPLICATION OF FUNDS					
Fixed Assets					
Gross Block	4	9,97,77,719		9,53,98,008	
Less:Depreciation		5,23,51,522		4,69,69,746	
Net Block			4,74,26,197		4,84,28,262
Investments	5		1,51,43,89,077		1,54,45,05,506
Current Assets, Loans & Advances	6				
A. Current Assets		1,23,55,98,585		84,50,02,964	
B. Loans & Advances		1,38,41,49,474		12,84,43,742	
		2,61,97,48,059		97,34,46,706	
Less: Current Liabilities & Provision	ns 7				
A. Current Liabilities		1,35,53,57,700		76,76,71,895	
B. Provisions		12,14,30,440		7,71,75,560	
		1,47,67,88,140		84,48,47,455	
Net Current Assets			1,14,29,59,919		12,85,99,251
Deferred Tax Assets (Liabilities)	8		(64,43,969)		(62,86,815)
			2,69,83,31,224		1,71,52,46,204
Significant Accounting Policies & Notes on Accounts	13				
The Schedules referred to above form an This is the Balance Sheet referred to in or			e Sheet.		

	For S. S. KOTHARI & CO.		
Centre Point	Chartered Accountants		P. P. GUPTA
21, Old Court House Street	(R. N. BARDHAN)		Managing Director
Kolkata - 700 001	Partner	N. BRAHMA	S. N. ROY
The 17th day of August, 2009	Membership No. 17270	Company Secretary	Director

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### TECHNO ELECTRIC & ENGINEERING CO. LTD. PROFIT & LOSS ACCOUNT FOR THE YEAR ENDED 31ST MARCH, 2009

	Sched	ule 2008-20	09 2007-2008
	No		Rs.
INCOME			
Operating Income	9	4,86,03,48	
Other Income	10		
		5,17,18,55	4,41,32,14,642
EXPENDITURE			
(Increase)/Decrease in Inver	ntories 11	31,50	,556 (74,12,521)
Operative, Administrative &		- ,	
Other Expenses	12	4,30,72,68	3,79,33,45,799
Interest		63,51	
Insurance On Keymen Polic	V	50,55	
Depreciation		61,55	
1		4,32,79,81	
PROFIT			
Profit before Taxation		84,38,73	61,32,14,621
Provision for Income Tax		04,50,75	01,52,14,021
Current Tax		20,89,00	11,68,00,000
For earlier years		20,07,00	— 14,40,492
Provision for Wealth Tax			14,40,472
For earlier years		88	
Provision for Fringe Benefit	Тах		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Current Tax	Tux	41,00	38,00,000
For earlier years		-1,00	
Deferred Income Tax		1 57	4,28,674
Security Transaction Tax			27,965
Profit after Taxation		63,06,08	
Balance brought forward			0,162 3,24,486
Bulance brought forward		63,07,18	
APPROPRIATIONS			
Transfer to General Reserve		56,38,00	4,24000,000
Proposed Dividend		5,70,91	
Provision for Tax on Propose	ad Dividand	97,02	
Surplus carried to Balance S			1,09,162
Surplus carried to Datanee S	neet	63,07,18	
Earning Per Share (Basic & Dil	uted )		1.05 8.80
Latining Fel Shale (Dasie & Dif	uled)	1	0.00
Significant Accounting Policie Notes on Accounts	es & 13		
	e form an integral part of the Pr int referred to in our Report of e		
	For S. S. KOTHARI & CO.		
Centre Point	Chartered Accountants		P. P. GUPTA
21, Old Court House Street	(R. N. BARDHAN)		Managing Director
Kolkata - 700 001	Partner	N. BRAHMA	S.N.ROY

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Company Secretary

Director

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Membership No. 17270

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The 17th day of August, 2009

### SCHEDULES TO THE ACCOUNTS



	31st March,2009		31st March,200	
	Rs.	Rs.	Rs.	Rs.
1. SHARE CAPITAL				
Authorised				
7,49,00,000 Equity Shares of Rs.2 each	14,98,00,000		14,98,00,000	
20,000 Preference Shares of Rs. 10 each	2,00,000		2,00,000	
		15,00,00,000		15,00,00,000
Issued, Subscribed and Paid Up				
5,70,91,200 Equity Shares of Rs. 2 each Fully Paid up		11,41,82,400		11,41,82,400
		11,41,82,400		11,41,82,400

#### NOTES:

### Issued Subscibed and Paid up Capital includes :

- (a) 2,95,000 Equity Shares of Rs.2 each, allotted as fully paid-up pursuant to a contract without payment being received in cash.
- (b) 1,31,92,000 Equity Shares of Rs.2 each, allotted as fully paid-up Bonus Shares on 21.12.2004 by capitalisation of share premium account.
- (c) 2,11,07,200 Equity Shares of Rs.2 each, allotted as fully paid-up Bonus Shares on 04.11.2005 by capitalisation of share premium account and free reserves.
- (d) 16,00,000 Equity Shares of Rs.2 each alloted as fully paid up at a premium of Rs.78 per share to Citigroup Venture Capital International Growth Partnership Mauritius Ltd., its associated trustees and a Promoter Group Company on account of conversion of 16,00,000 convertible warrants on 28.01.2008.

### 2. RESERVES AND SURPLUS

Capital Reserve :					
Profit on re-issue of Forfeited Shares:					
As per last Account		6000			6,000
Share Premium Account :					
As per last Account	66,88,00,000			54,40,00,000	
Add : Addition during the year		66,88,00,000		12,48,00,000	66,88,00,000
General Reserve :					
As per Last Account	93,13,02,031			51,02,58,565	
Less: Adjustment For					
Transitional					
Obligation of Leave					
Encashment				29,56,534	
	93,13,02,031			50,73,02,031	-
Add: Transferred from					
Profit & Loss Account	56,38,00,000	1,49,51,02,031	2,16,39,08,031	42,40,00,000	93,13,02,031
Profit & Loss Account :					
Balance as per annexed Account			1,24,240		1,09,162
L			2,16,40,32,271		1,60,02,17,193
3. LOAN FUNDS					
Secured Loans :					
From Banks			42,01,16,553		8,46,611
			42,01,16,553		8,46,611
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		GROSS ]	BLOCK			DEPRECIATION	IATION		NET BLOCK	,0CK
Particulars	As at 31st March 2008	Additions During the year	Sales/Adjust- ment during the year	Total upto 31st March 2009	upto 31st March 2008	For the year	On Sales/ Adjustment during the year	Total upto 31st March 2009	As at 31st March 2009	As at 31st March 2008
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs
Land	1,22,752	I	I	1,22,752	I	Ι	I	- I	1,22,752	1,22,752
Factory Building	7,20,328	I	I	7,20,328	5, 81, 545	24,059	I	6,05,604	1,14,724	1, 38, 783
Non-Factory Building	77,81,235	56,977	I	78,38,212	10, 29, 657	1, 39, 831	I	11,69,488	66,68,724	67,51,578
Plant & Machinery	3,84,34,773	6,41,191	I	3,90,75,964	1,66,36,722	14,47,608	I	1,80,84,330	2,09,91,634 $2,17,98,051$	2,17,98,051
Office Equipment	2,69,19,185	19,53,191	I	2,88,72,376	1,80,34,066	30,16,331	I	2,10,50,397	78,21,979	88,85,119
Furniture & Fixture	42,75,740	61,486	I	43,37,226	37,63,056	1,00,167	I	38,63,223	4,74,003	5,12,684
Construction Vehicle	63,89,899	10,59,635	I	74,49,534	33,39,713	4,92,929	I	38,32,642	36,16,892	30,50,186
Vehicle	1,07,54,096	17,75,409	11,68,178	1,13,61,327	35,84,987	9,35,054	7,74,203	37,45,838	76,15,489	71,69,109
Total	9,53,98,008	55,47,889	11,68,178	9,97,77,719	4,69,69,746	61,55,979	7,74,203	5,23,51,522	4,74,26,197 4,84,28,262	4,84,28,262
Figures for the Previous year	8,23,17,377	8,23,17,377 1,36,27,840	5,47,209	9,53,98,008	4,12,56,709	60,23,843	3,10,806	4,69,69,746	4,84,28,262	
Notes:										
1. Conveyance Deeds in respect of Non-Factory	in respect of N	on-Factory E	<b>Buildings</b> amc	ounting to Rs.(	Buildings amounting to Rs.68,43,669 (Previous year Rs.71,96,669) are in the process of being executed in	vious year Rs	3.71,96,669)	are in the proc	tess of being t	xecuted in
favour of the Company	any .									

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### SCHEDULES TO THE ACCOUNTS



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		Face Value Per Share/Unit	31	st March 2009	315	st March 2008
		Rs.	Nos.	Rs.	Nos.	Rs.
	INVESTMENTS					
	Unquoted					
	Fully Paid-Equity Shares:		_		_	
	Tega India Ltd.	10	7	70	7	70
	Techno Leasing & Finance Co.Pvt. Ltd.	10	10	100	10	100
	Techno International Ltd.	10	170060	1700600	170060	17,00,600
	North Dinajpur Power Ltd.	10	20000	200000		
	Rajgarh BioPower Ltd.	10	20000	200000	—	—
	Fully Paid Units with Mutual Funds: *					
	ING Fixed Maturity Fund-Series-XXII-Growth	10	_	_	10000000	10,00,00,000
	ING Fixed Maturity Fund-Series-XXXII-InstGrowth	10	_	_	5000000	5,00,00,000
	ING Income Fund-Inst-Dividend	10			979332.460	1,03,14,046
	Reliance Income Fund-Retail-Dividend	10			1850317.884	2,03,14,097
	Lotus India Liquid Plus Fund-Inst-Dividend	10			11703143.131	11,75,46,813
	Lotus India Qrtly Int Fund-Plan A-Dividend	10			8014272.845	8,01,43,048
	Lotus India Liquid Fund-Sup IP-Dividend	10		_	10001099.147	10,00,10,993
	UTI Fixed Maturity Plan-Yearly Series-Inst-Growth	10			5000000	5,00,00,000
	J.M Income Fund-Dividend	10			920173.12	1,00,67,705
	J.M.Interval Fund-Qtrly. Plan 5-Inst-Dividend	10	_	_	9062000.029	9,06,20,007
	ABN AMRO FTP-Series 10-Plan-F-Inst-Growth	10	1000000	10,00,00,000	10000000	10,00,00,000
	Reliance Money Manager Fund-Inst-Growth	10	17684.411	2,10,29,456		
	Tenance Money Manager Fund Inst Crowar	10	17001111	2,10,27,100		
	Fully Paid Bonds: *					
	9.34% State Bank of Travancore Perpetual Bonds	10,00,000	106	10,62,43,800	106	10,62,43,800
	9.45% Union Bank of India Perpetual Bonds	10,00,000	200	20,01,47,400	200	20,01,47,400
	9.75 % Punjab National Bank Perpetual Bonds	10,00,000	_		5	50,00,000
	0% Nabard Bhavishya Nirman Bonds	8,250	_		447	37,73,127
	7.45 %ICICI Bank Bonds	10,00,000	_	_	2	19,00,000
	9.45 % Punjab National Bank Tier I Perpetual Bonds	10,00,000	_		2	20,00,000
	9.32% Punjab State Financial Corp SLR Bonds 2012	192,50,000	_		1	2,04,08,850
	9.32% Punjab State Financial Corp SLR Bonds 2010	60,00,000	_		1	63,58,800
	8.95 % IDFC Bonds	10,00,000	_		209	20,90,00,000
	9.08 % State Bank of Mysore Upper Tier II Bonds	10,00,000			59	5,90,00,000
	8.00 % Uttar Pradesh State Financial Corp SLR Bonds	100			150000	1,53,97,500
	9.35 % Punjab National Bank Tier II Bonds	10,00,000	_		116	11,60,00,000
	8.00 % Uttar Pradesh State Financial Corp SLR Bonds	100	_	_	600000	6,15,90,000
	8.50 % IRFC Bonds 26/12/2023	10,00,000	10	1,00,05,000	_	_
	11.25 % PFC Bonds 28/11/2018	10,00,000	29	3,36,48,700	_	_
	8.65 % IRFC Bonds 15/01/2024	10,00,000	43	4,30,00,000		—
	6.85 % IIFCL TAXFREE Bonds 22/01/2014	1,00,000	68	68,00,000		_
	11.30% IDBI Bonds 15/12/2018	10,00,000	42	4,66,20,000	—	
	8.75 % IRFC Bonds 29/11/2026	10,00,000	19	1,82,40,000	—	
	6.85 % IIFCL Taxfree Bonds 06/03/2014	1,00,000	1722	17,22,00,000	—	—
	0% NOVO IV Trust Locomotive 18/04/2009	10,05,574	693	69,45,24,600	—	—
	9.78% SBBJ Upper Tier II 15/10/2022	10,00,000	3	30,60,900	—	—
	9.90% SBOP Bonds Upper Tier 28/09/2002	10,00,000	5	51,26,500	—	—
	9.75% HPFC Bonds 2012	25,00,000	1	25,62,500	—	—
	10.10% ICICI Bank Perpetual Bonds	10,00,000	40	4,09,00,000	—	
				150,62,09,626		1,53,75,36,956
	Quoted					
	Fully Paid-Equity Shares:		20.054		20051	10 51 650
	Spentex Industries Ltd.	10	30,954	18,51,678	30954	18,51,678
	GIC Housing Finance Ltd.	10	103000	41,04,532	103000	41,04,532
	Ranbaxy Laboratories Ltd.	5	2694	12,10,901		
	Ascu Arch Timber Protection Ltd.	10	50617	10,12,340	50617	10,12,340
				81,79,451		69,68,550
				1,51,43,89,077		1,54,45,05,506
	A			1.50 (2.00 (2.0		1 52 75 26 056
	Aggregate Value of Unquoted Investments			1,50,62,09,626		1,53,75,36,956
	Aggregate Value of Quoted Investments			01 70 171		(0, 50, 550)
	Book Value			81,79,451		69,68,550
	Market Value			51,71,682		76,82,143
*	Represents Short term Investment					

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### **SCHEDULES TO THE ACCOUNTS**

	<u>3</u> Rs.	<u>1st March, 2009</u> Rs.	<u>31st March, 2</u> Rs.	2008 Rs.
<ul> <li>6. CURRENT ASSETS, LOANS AND ADVANCES</li> <li>A. Current Assets : Inventories         <ul> <li>(As per Inventories taken,valued and certified by Management) Contract Work-in-Progress</li> <li>(Definition of the second s</li></ul></li></ul>				
(Refer Note No.2 of Part B of Schedule 13)		63,60,425	95,10	,981
Sundry Debtors (Unsecured & Considered Good) Debts outstanding for a period exceeding Six months Others	36,28,759 21,52,65,934	21,88,94,693	32,00,000 14,03,53,711 14,35,53	3,711
<b>Retention Money Receivable</b> (Unsecured & Considered Good) Outstanding for a period exceeding Six months Others	42,39,30,248 20,16,13,088	62,55,43,336	29,03,96,448 15,86,69,951 44,90,66	5,399
<b>Cash and Bank Balances</b> Cash in hand (As certified)		29,48,020	27,21	,898
Balance with Scheduled Banks On Current Account On Fixed Deposits On Margin Deposit	31,01,05,079 7,17,18,092 28940	<u>38,18,52,111</u> 1,23,55,98,585	14,80,24,018 9,20,97,017 	
<b>B. Loans and Advances</b> (Unsecured & Considered Good) Loans (including accrued interest) Advances recoverable in cash or in kind or for value to be received Deposits		87,12,30,150 50,36,54,071 92,65,253 1,38,41,49,474	$   \begin{array}{r}     10,83,10 \\     \underline{2,01,33} \\     \overline{12,84,43}   \end{array} $	,012

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### SCHEDULES TO THE ACCOUNTS



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		<u>31st March, 2009</u> Rs.	<u>31st March, 2008</u> Rs.
7.	<b>CURRENT LIABILITIES &amp; PROVISIONS</b>		
	A. Current Liabilities :		
	Offered to Deities Shree Ganeshji	182	171
	Sundry Creditors	43,81,86,939	47,34,56,740
	Advance Received from Customers	91,64,56,460	29,37,34,229
	Unpaid Dividend	7,14,119	480,755
		1,35,53,57,700	76,76,71,895
	B. Provisions :		
	Income Tax ( Net of Advance Tax & Tax	4,81,43,825	53,60,797
	Deducted at Source Rs.40,83,14,851, Previous Year		
	Rs.24,22,02,363)		
	Fringe Benefit Tax (Net of Advance Tax Rs.1,07,81,991,	3,68,009	5,65,239
	Previous Year Rs.64,84,761)		
	Leave Encashment	61,24,756	44,55,674
	Proposed Dividend	5,70,91,200	5,70,91,200
	Tax on Proposed Dividend	97,02,650	97,02,650
		12,14,30,440	7,71,75,560
8.	<b>DEFERRED TAX ASSETS / (LIABILITIES )</b>		
0.	Deferred Tax Liabilities:		
	Depreciation on fixed assets.	(64,43,969)	(62,86,815)
	Depreciation on fixed assess.	(62,86,815)	(62,86,815)
		<u>2008-2009</u>	<u>2007-2008</u>
		Rs.	Rs.
9.	<b>OPERATING INCOME</b>		
	Sales	4,86,03,48,131	4,29,55,84,374
		4,86,03,48,131	4,29,55,84,374
10.	OTHER INCOME	2 52 20 1 45	0.50.04.500
	Dividend	2,52,39,145	2,52,04,708
	Interest:	15 00 20 650	
	On Loans and Advances	15,08,28,659	-
	On Investments On Fixed Deposit Receipte	6,71,95,172 67,95,920	4,95,71,560
	On Fixed Deposit Receipts On Others	67,95,920 1,92,300	2,27,03,631 1,18,055
	Profit on Sale of Investments (Net)	6,03,24,119	1,18,033
	Miscellaneous Receipts	9,31,566	4,53,964
	wiscenaieous Receipts	31,15,06,881	4,55,904
		51,15,00,001	11,70,30,200

### **SCHEDULES TO THE ACCOUNTS**

		2008-2009		2007-2008	
		Rs.	Rs.	Rs.	Rs.
11. (IN	NCREASE) / DECREASE IN INVENTORIES				
	Opening Stock				
	Contract Work-in-Progress	95,10,981		20,98,460	
	Less:Closing Stock				
	Contract Work-in-Progress	63,60,425	31,50,556	95,10,981	(74,12,521)
	-		31,50,556		(74,12,521)
12. OF	PERATIVE, ADMINISTRATIVE AND				
O	THER EXPENSES				
	Materials, Stores and Services	3,7	76,72,21,577	3.	,36,44,26,299
	Salaries, Wages, Gratuity & Bonus		14,02,17,113		11,71,40,152
	Contributions to Provident & Other Funds		84,66,602		60,99,786
	Staff Welfare		1,82,76,768		1,79,82,699
	ESI Contribution		1,76,558		2,74,614
	Freight & Handling Charges		4,50,68,482		4,73,18,338
	Travelling & Conveyance		4,51,71,016		3,82,31,247
	Rent		1,27,92,121		96,51,500
	Rates & Taxes		3,25,823		3,21,238
	Insurance		111,66,797		1,40,78,425
	Sales Tax (Net)		5,50,85,260		4,52,75,606
	Service Tax (Net)		2,45,78,059		1,46,81,610
	Marketing Commission		15,50,000		12,00,000
	Power & Fuel		53,26,622		56,33,185
	Hire Charges		19,13,507		31,01,541
	Repairs to Plant & Machinery		2,28,095		5,20,352
	Managing Director's Remuneration		11,70,000		9,15,000
	Directors' Fee		1,90,000		1,90,000
	Auditors' Remuneration		2,63,014		1,69,660
	Bank Charges		3,12,29,033		1,55,23,370
	Loss on Sale of Fixed Assets (Net)		2,05,975		1,99,403
	Exchange Rate Difference		1,95,53,341		4,013
	Miscellaneous		11,70,92,694		9,04,07,761
		4,3	30,72,68,457	3	,79,33,45,799

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### **SCHEDULES TO THE ACCOUNTS**



#### 13. SIGNIFICANT ACCOUNTING POLICIES & NOTES ON ACCOUNTS

#### A. Significant Accounting Policies

#### 1. Accounting Concept

The Accounts are prepared under the historical cost convention, modified by the revaluation of certain Fixed Assets. Accounting Policies not referred to otherwise are consistent with Generally Accepted Accounting Principles.

#### 2. Recognition of Income & Expenditure

The Company follows the Mercantile System of Accounting and recognises Income and Expenditure on Accrual basis. However, since it is not possible to ascertain with reasonable accuracy, the quantum to be provided in respect of Warranty and Liquidated Damages, Works Contract Tax, Insurance Claim, Marketing Commission, Export Benefits, Bill Discounting Charges, the same are continued to be accounted for on cash basis.

#### 3. Sales

The Company recognises Revenue for Supply Contracts on the basis of Bills raised against Supplies and for Erection & Construction Contracts on reaching reasonable stage of completion of respective Contracts. However, certain Escalation and other Claims, which are not ascertainable / acknowledged by the customers are not taken into account.

#### 4. Fixed Assets

(a) Fixed Assets are stated at their original cost adjusted by revaluation of certain Plant and Machinery and Construction Vehicle as per valuer's report dated 15th June,1977

(b) Depreciation is calculated at the rates specified in Schedule XIV to the Companies Act, 1956 and is provided for on Straight Line Method on all assets except Office Equipments, Furniture & Fixtures which is provided for on Written Down Value Method.

#### 5. Impairment of Assets

Impairment loss is recognized where applicable when the carrying value of the Fixed Assets of a cash generating unit exceeds its market value or value in use whichever is higher.

#### 6. Investments

Long Term Investments are carried at cost less provision for permanent diminution in value of such investments determined individually. Short term investments are carried at lower of cost or fair value determined individually.

#### 7. Inventories

Contract Work-in-Progress is stated at direct cost. However, materials purchased are charged to Profit and Loss Account as and when purchased. Process Stock is valued at cost or net realisable value whichever is lower.

#### 8. Foreign Currency Transactions

Foreign Currency Transactions are normally recorded on the basis of exchange rate prevailing on the date of their occurrence. Foreign Currency Assets and Liabilities as on Balance Sheet date are revalued in the accounts on the basis of exchange rate prevailing at the close of the year and exchange difference arising therefrom is dealt in the Profit & Loss Account, except in respect of fixed assets which is adjusted to the value of asset.

#### 9. Retirement Benefits

Contribution to defined contribution scheme in the form of Provident and other funds are charged to the Profit and Loss account. In respect of certain employees, Provident Fund contributions for certain employees are made to Trust administered by the trustees. The interest rate payable to the members of the Trust shall not be lower than the statutory rate of interest declared by the Central Government under the Employees Provident Fund and Miscellaneous Provisions Act, 1952 and short fall, if any, shall be made good by the Company. The remaining contributions are made to a government administered Provident Fund towards which the Company has no further obligations beyond its monthly contribution.



### SCHEDULES TO THE ACCOUNTS

The Company has defined benefit plan for post-employment benefit in the form of gratuity for all employees, which are controlled by a Trust, administrered by the Trustees, Liability for above defined benefit plan is provided on the basis of actuarial valuation as at the Balance Sheet date carried out by an independent actuary. The actuarial method used for measuring the liability is the projected unit credit method.

In respected of leave encashment benefits to employees, liability is provided for on the basis of actuarial valuation as at the Balance Sheet date, carried out by an independent actuary. The actuarial method used for measuring the liability is the projected unit credit method.

#### 10. Taxation

Current tax is determined on the basis of the amount payable for the year under Income Tax Act. Deferred tax is calculated at current statutory Income Tax rate and is recognised on timing differences between taxable income and accounting income. Deferred tax assets, subject to consideration of prudence, are recognised and carried forward only to the extent that there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realised.

#### 11. Segment Reporting

The Accounting policies adopted for segment reporting are in line with the accounting policies of the company. Segment revenue and expenses are directly attributable to the segment. Revenue and expenses like dividend, interest, profit/loss on sale of assets and investments etc., which relate to the enterprise as a whole and are not allocable to segment on a reasonable basis, have not been included therein.

All segment assets and liabilities are directly attributable to the segment. Segment assets include all operating assets used by the segment and consist principally of fixed assets, inventories, sundry debtors, loans and advances and operating cash and bank balances. Segment assets and liabilities do not include investments, miscellaneous expenditure not written off, share capital, reserves and surplus, unpaid dividend, deferred tax liability, provision for tax and proposed dividend.

#### 12. Contingent Liabilities

These are not provided for and are disclosed by way of Notes.

#### **B.** Notes on Accounts

- 1. Contingent Liabilities not provided for in respect of :
  - i) Letters of Credit outstanding Rs.32,74,63,333 (Previous Year Rs.35,08,88,291)
- 2. Materials and Stores purchased during the year include Stores Rs 9,45,78,029 (Previous year Rs. 7,67,94,960) The consumption of such materials included in outlay and contract work- in progress have been taken by the Auditors as certified.
- 3. Interest paid includes Rs. 25,59,160 on Term Loans (Previous year Rs.80,052)
- 4. The Deferred Tax Liabilities of Rs. 1,57,154 for the year has been recognised in the profit and Loss Account.
- 5. Secured Loans

### 41,97,42,991

2008-2009

Rs.

a) Foreign Currency Loan

Secured against hypothecation by way of first charges of entire current assets comprising of stock of raw materials, work in process, finished goods and book debts ranking pari passu with other working capital financing bank in the Multiple Banking Arrangement.

- b) Secured against Hypothecation of specified Vehicles
- c) The company also enjoys an overdraft facility with Scheduled Banks against hypothecation of Components, Raw-Materials, Work -in-Progress, Plant & Machinery, Book Debts ranking pari passu with (a) above and personal guarantee of a Director.

3,73,562 8,46,611

2007-2008

Rs.

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### SCHEDULES TO THE ACCOUNTS



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	Particulars	Amount (in Rs.)	Amount (in Rs.)
	a) Defined Contribution Plans-		
	The Company has recognized the following amount in the		
	Profit & Loss Account for the year .		
	Employers contribution to Providend & Other Funds	78,60,903	54,94,784
	b) Defined Benefit Plans:-		
	The following figures are as per actuarial valuation as at the		
	Balance Sheet date carried out by an independent actuary:	2000 2000	2007 2000
i)	Present Value of defined benefit obligation	2008-2009 Gratuity (Rs)	2007-2008 Gratuity (Rs)
)	resent value of defined benefit obligation	Gratuity (KS)	Gratuity (Rs
	Present Value of obligations at beginning of the year	1,20,75,265	85,28,175
	Service Cost	15,51,004	12,05,652
	Interest Cost	8,77,316	6,94,560
	Benefits Settled	(75,54,11)	(71,37,39)
	Actuarial (gain)/Loss	16,18,382	23,60,617
	Present Value of obligations at the end of the year	1,53,66,556	1,20,75,265
i)	Change in fair value of plan assets		
	Fair value of plans assets at beginning of the year	2,09,44,343	1,63,58,343
	Acquisition adjustments		12,48,000
	Expected return on plan Assets	16,75,547	13,08,66
	Actuarial gain/(loss)	16,15,724	(59,49,28
	Contribution	32,91,292	33,38,000
	Benefits settled	(75,54,11)	(71,37,39
	Faire value of plans assets at the end of the year	2,67,71,495	2,09,44,343
iii)	Reconciliation of present value of the defined obligation plan		
III <i>)</i>	and the fair value of the plan assets.		
	Fair value of plan assets at the end of the year	2,67,71,495	2,09,44,343
	Present value of the defined benefit obligations at the end of the year	1,53,66,556	1,20,75,265
	* Asset/(Liability)	1,14,04,939	88,69,078
	* The excess of assets over liabilities in respect of Gratuity have not been recognised as they are	e	·
	lying in an Income Tax approved irrevocable trust fund.		
iv)	Net Gratuity and other Cost		
	Service Cost	15,51,004	12,05,652
	Interest Cost	8,77,316	6,94,56
	Expected return on plan assets	(1,67,55,47)	(13,08,667
	Actuarial (Gain)/Loss	2,657	29,55,54
	Net Gratuity Cost	7,55,430	35,47,090
7)	Actuarial Assumptions		
V)	Discount Rate	7.50%	8.50%
	Inflation Rate (Salary escalation rate)	5.00%	6.00%
	Return on Assets	8.00%	8.00%
	For each major category of plan assets following is the		
vi)	noncontage that each major estagemy constitute of the fair		
vi)	percentage that each major category constitute of the fair		
vi)	value of the plan assets		
vi)	value of the plan assets Central Government Securities	20.86%	
vi)	value of the plan assets Central Government Securities State Government Securities	12.24%	14.80%
vi)	value of the plan assets Central Government Securities State Government Securities PSU Bonds	12.24% 29.93%	22.70% 14.80% 32.10%
vi)	value of the plan assets Central Government Securities State Government Securities	12.24%	14.80%

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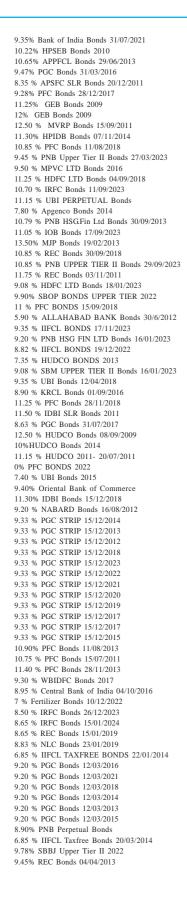
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## TECHNO ELECTRIC & ENGINEERING CO. LTD.

### SCHEDULES TO THE ACCOUNTS

In the opinion of the management, diminutions in the value of certain Investments Rs 30,07,769 ( Previ	ious year Rs 14,33,976 ) are no	ot permanent in nature and hen	ice no provision l
been made for the same.	,,,,,	1	I
Fixed deposit receipts amounting to Rs 26,61,780 are lodged with a client/ Sales Tax authorities as Secu	rity/ Registration Deposits.		
To the extent identified from available information, there is no amount due to Micro, Small and Medium	m size enterprises as on 31st Ma	arch,2009	
Investments:			
Investments purchased and sold during the year I316 ING Liquid Plus Fund -Institutional-Monthly-Dividend	Units	<u>Nos.</u> 12188977.289	Face Value
Reliance Mutual Fund- Reliannce Income Fund-Retail Plan- Monthly Dividend Plan	"	2883.453	
Reliance Liquid Plus Fund-Institutional-Monthly Dividend Plan	**	69708.270	
Reliance Liquid Plus Fund- Institutional-Monthly Dividned Plan	"	210187.955	
Reliance Liquid Fund- Growth	**	8089067.698	
Reliance Fixed Horizon Fund- VII Series 11 Institutional-Dividend Plan	**	1000000.000	
Lotus India Liquid Plus Fund-Institutional Monthly-Dividend	**	3224041.957	
Lotus India Quarterly Interval Fund-Plan A-Dividend	"	9415579.292	
Lotus India liquid Fund -Supr InstMonthly-Dividend Lotus India Quartely Interval- Fund-Plan C-Dividend	"	101404.228 10309069.033	
J.M.Interval Fund-Quarterly - Dividend Plan-Inst Dividend-Plan (303)	"	120783.320	
J.M.Money Manager Fund-Super Plus Plan-Fortnighlty Dividend (242)	**	18070942.436	
J.P.Morgan Asset Management- JPPDI JP Morgan India Liquid Plus Fund-Dividend.Plan	"	12061470.053	
B-332FD Birla Sun Life Liqud-Plus Inst-fortnighlty Dividend-Re-Invesetment	**	2877649.313	
Mirae Asset Liquid Fund- Inst.Groth	"	29371.891	
Mirae Asset Liquid Fund- InstDividend Plan (Monthly) Reinvestment	"	81996.310	
Bharti AXA Treasury Plus- Inst Monthly-Dividend Plan		140103.859	
I316 ING Liquid Plus Fund-Institutional Monthly-Dividend Reliance Liquid Fund-Growth		5359579.334 8096886.720	
Reliance Floating rate Fund-Monthly-Dividend Plan	"	1003729.105	
Lotus India Liquid Fund-Inst Monthly-Dividend	**	10311337.028	
J.M.High Liquidity Funds Super Inst Plan-Growth (94)	"	19129090.756	
Mirae Asset Liquid Fund- Super Inst Dividend Plan Monthly Re-Investment	**	132805.785	
Templeton India Ultra Bonds- Fund Inst Plan-Daily-Dividend	**	5006879.553	
32 IN ICICI Prudential- Inst Liquid Plan Weekly Dividend Opt.Reinvest-Dividend	**	11900497.659	
Reliance Liquidity Fund-Monthly-Dividned Pay out		6216636.124	
Reliance Liquid Fund-Treasury Plan-Inst Option Growth		21622522.770	
ING Liquid Institutional-Weekly Dividend HDFC Liquid Fund-Premium Plus-Dividend Option Re-invest (Div) Reinv)	**	5010526.217 32322256.436	
ICICI Prudential Flexible-Income Plan Premium Growth	**	3086534.069	
UTI Liquid Cash Plan-Institutional Growth Option	**	55730.573	
Templeton India Treasury-Management A/c Super Inst-Plan Growth	"	77089.745	
Reliance Money Manager Fund -Inst Option Growth Plan	**	243279.080	
32IN ICICI Prudential-Inst Liquid Plan Weekly Dividend (Dividend Reinvested)	**	3377465.222	
311SG ICICI Prudential Inst Liquid Plan Super Inst-Growth	"	8533314.357	
Kotak Liquid (Institutional) Growth JM- High Liquidity Fund Institutional-Growth	"	1714707.042 2072896.873	
Shares New Delhi Television Ltd		25000	
Aztec Soft Ltd		15000	
Basf Ltd		293	
Ranbaxy Laboratories Ltd.		2306	
Bonds			
0 % Nabard Bhavishya Nirman		3546	
9.08 SBM Upper Tier II Bonds 16/01/2023		40	10,0
8.95 % IDFC Bonds 17/01/2018 9.45% PNB Tier I Perpetual Bonds		415 3110	10,0 10,0
9.35% PNB Upper Tier II Bonds 05/03/2023		79	10,0
9.35 % sbh upper Tier II Bonds 19/03/2023		90	10,0
8.75 % IRFC BONDS 29/11/2026		588	10,0
9.08 % HDFC LTD BONDS 18/01/2013		72	10,0
9.85% SBBJ Perpetual Bonds		12	10,0
9.95% SBT Perpetual Bonds		17	10,0
9%Canara Bank Bonds 2018		2	10,0
11.50% MKVDC 30/06/2013		170	1,0
9.40% PFC Bonds 25/03/2013		51	10,0
10.10% SBI Upper Tier -II 12/09/2022 11.30% Hpidb Bonds 2015		187 500	10,0 10,0
0% ICICI Bonds 28/04/2017		20	2
9.95% SBH Perpetual Bonds		4	10,0
9.98 % icici Bank Perpetual Bonds		4	10,0
9.80 % LIC Housing Finance Ltd		49	10,0
11 % IDFC Bonds 21/07/2010		5	10,0
7.45 % Union Bank of India 23/04/2015		11	10,0
9 400/ Kenda Damas Ela Camilitat 2012		4.0	
8.40% Kerala Power Fin Corp.Ltd 2013 8.40 % Apgenco Bonds 2014		10 6	10,0 10,0

### SCHEDULES TO THE ACCOUNTS





7	10,00,000
56	5,00,000
40	10,00,000
13	12,50,000
100000 15	100
100	10,00,000 1,00,000
3	10,00,000
20	1,00,000
84	1,00,000
53	10,00,000
260	10,00,000
30	10,00,000
45	10,00,000
109	10,00,000
44	10,00,000
4 177	10,00,000 10,00,000
58	1000,000
940	1,00,000
141	10,00,000
498	10,00,000
22	10,00,000
100	10,00,000
5	10,00,000
36	10,00,000
3	10,00,000
680	10,00,000
6	10,00,000
50 1	10,00,000 10,00,000
50	1000,000
5	10,00,000
388	10,00,000
521	10,00,000
1900	1,000
3	12,50,000
23	1,00,000
5	10,00,000
20	1,00,000
121	20,000
3	10,00,000
10 1018	10,00,000 10,00,000
50	10,00,000
30	12,50,000
30	12,50,000
30	12,50,000
27	12,50,000
20	12,50,000
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20	12,50,000
20 20	12,50,000 12,50,000
30	12,50,000
30	12,50,000
30	12,50,000
10	10,00,000
15	10,00,000
1	10,00,000
7	10,00,000
3	10,00,000
2500000	100
37 224	10,00,000
70	10,00,000 10,00,000
27	10,00,000
352	1,00,000
40	12,50,000
9	12,50,000
40	12,50,000
40	12,50,000
40	12,50,000
16	12,50,000
23	10,00,000
14335 3	1,00,000 10,00,000
6	10,00,000
2	,00,000

### SCHEDULES TO THE ACCOUNTS

		<u>2008-2009</u>	<u>2007-2008</u>
12.	Remuneration to Managing Director :	Rs.	Rs.
	Salary	11,70,000	9,15,000
	Contribution to Provident Fund	1,40,400	1,09,800
	Perquisities	16,832	36,853
		13,27,232	10,61,653
13.	Remuneration to Auditors :		
	Audit Fees	1,21,330	1,01,124
	Tax Audit Fees	16,545	11,236
	Certification Work	97,049	57,300
	Consultation Charges	28,090	
		2,63,014	1,69,660

### 14. Additional Information :

A. Materials bought & consumed for Job Work/Production excluding cost of services :

C	_	2008-2009		2	2007-2008
	Unit	Qty.	Value Rs.	Qty.	Value Rs.
C - 1	МТ	10,000		11065	
Steel	M.T.	10623	40,30,75,273	11865	37,99,40,407
Cement	M.T.	21047	8,93,54,681	17958	7,88,21,949
Pipes & Tubes	MTR.	188270	12,01,69,029	91887	15,99,40,111
Sub-Station Structures	M.T.	7293	37,09,76,026	5518	28,25,08,144
Boiler Structures & Accessories	M.T.	581	5,86,42,848	—	—
Valves	Nos.	1034	1,61,52,997	5691	6,89,72,172
Insulators & Fittings	Nos.	636194	25,67,50,015	424814	12,73,95,636
Power & Control Cables					
and AAAC/ACSR Conductor	MTR.	5162678	29,12,59,527	5785203	31,79,27,966
Transformer	Nos.	1601	62,33,09,203	1962	61,35,08,830
Surge Arrestor	Nos.	277	81,55,113	633	83,51,021
Control, communication, metering					
and dataloging system	Nos.	110401	28,25,33,964	80505	15,49,59,211
Isolators	Nos.	4600	7,94,86,840	4944	8,24,49,058
Circuit Breaker	Nos.	250	13,68,24,177	384	18,99,19,665
PLCC Equipment	Nos.	5447	8,74,85,047	3672	4,94,03,581
Cable Tray and Flexible Support	Nos.	40640	3,51,78,894	41771	3,37,55,207
Distribution Board	Nos.	2840	5,05,15,689	2972	5,44,68,732
Motor & Pumps	Nos.	53	34,41,085	95	76,37,171
PSC Poles	Nos.	12781	3,53,36,633	70638	13,42,13,857
DG Set	Nos.	10	2,27,89,054	_	
Battery and Charger	Nos.	132	3,09,93,153	136	3,14,60,794
Others		—	45,05,45,730	_	29,77,47,901
			3,45,29,74,978		3,07,33,81,413

Notes : Above information does not include materials supplied by the Clients on non-chargeable basis.

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### SCHEDULES TO THE ACCOUNTS



		2008-2009		2007-2008	
B. Detail of Sales	Unit	Qty.	Value	Qty.	Value
			Rs.	-	Rs
Mechnical Auxilary System	Nos.	6	46,64,18,211	5	49,03,41,962
Comprehensive Electrical System	Nos.	5	11,59,82,665	4	11,81,30,654
Sub-Station/Switchyard (EHT)	Nos.	19	3,15,07,72,135	12	2,57,52,23,68
Power Plant (EPC)	Nos.	1	19,39,00,000		
Power Distribution Net Work (HT)	Nos.	6	78,88,25,579	6	98,78,82,43
Others			14,44,49,541		12,40,05,63
			4,86,03,48,131		4,29,55,84,37

C. Consumption of Imported and Indigenous Raw-Materials & Stores and the percentage thereof

		2008-2009	2	2007-2008	
	%	Value	%	Value	
		Rs.		Rs.	
Indigenous	99	3,41,28,00,128	99	3,06,89,82,838	
Imported	1	4,01,74,850	1	43,98,575	
-		3,45,29,74,978		3,07,33,81,413	
D. CIF Value of Imports :					
Materials		2,98,06,736		33,38,166	
		2,98,06,736		33,38,166	
E. Earnings in Foreign Exchange					
Export of Goods :					
Deemed Export Under					
Global Tender at Ex-works value.		13,52,95,645		25,47,31,397	
		13,52,95,645		25,47,31,397	
F. Expenditure in Foreign Currency					
i) Travelling		4,41,773		19,96,996	
ii) Technical Services		-		4,36,280	
ii) Others		31,88,478		4,325	
		36,30,251		24,37,601	
15. Earnings Per Share:					
Profit / (Loss) after taxation as per Profit and Loss A	ccount	63,06,08,928		49,05,78,526	
Weighted average number of Equity Shares outstand (Basic & Diluted)	ling	5,70,91,200		5,57,70,981	
Basic and diluted earning per Share in Rupees (Face Value Rs.2 per Share)		11.05		8.80	

### **SCHEDULES TO THE ACCOUNTS**

#### 16. Segment Reporting :

Based on the guiding principles given in Accounting Standards on "Segment Reporting" (AS-17) issued by the Institute of Chartered Accountants of India, the Company's primary business segment is 'Construction'- Financial information about the primary business segment is presented in the table given below:

	For the year ended 31st March, 2009			For the year ended 31st March, 2008		
	Construction	Corporate	Total	Construction	Corporate	Total
A. REVENUE	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
1. Sales	4,86,03,48,131	_	4,86,03,48,131	4,29,55,84,374	_	4,29,55,84,374
2. Others	9,31,566	31,05,75,315	31,15,06,881	4,53,964	11,71,76,304	11,76,30,268
3. Total Revenue	4,86,12,79,697	31,05,75,315	5,17,18,55,012	4,29,60,38,338	11,71,76,304	4,41,32,14,642
B. RESULT						
1. Segment Result/Operating						
Profit before tax and interest	53,96,49,420	31,05,75,315	85,02,24,735	49,90,25,932	11,71,76,304	61,62,02,236
2. Interest Expenses	—	_	63,51,463	_	_	29,87,615
3. Provision for Taxation	—	_	21,32,64,344	_	_	12,26,36,095
4. Net Profit	_	_	63,06,08,928			49,05,78,526
C. OTHER INFORMATION						
1. Segment Assets	2,66,71,74,256	1,51,43,89,077	4,18,15,63,333	1,02,18,74,968	1,54,45,05,506	2,56,63,80,474
2. Segment Liabilities	1,36,11,41,899	2,82,04,21,434	4,18,15,63,333	77,24,93,425	1,79,38,87,049	2,56,63,80,474
3. Capital Expenditure	55,47,889		55,47,889	1,36,27,840		1,36,27,840
4. Depreciation	61,55,979	_	61,55,979	60,23,843		60,23,843

17. Related Party disclosures under Accounting Standard 18 :

a) Name of the related party and nature of relationship:

NameRelationshipMr.P. P. Gupta (Managing Director)Key Management Personnel

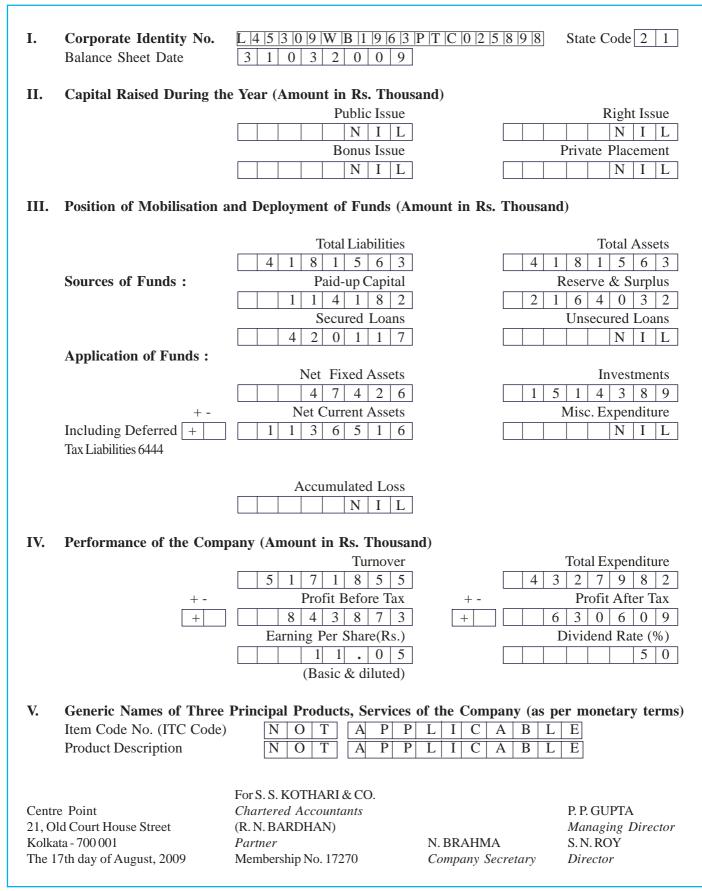
b) Transactions during the year :

Name	Relationship	Services Received	Remuneration	Outstanding as at 31st March,2009	Amount Written off/written back
		Rs.	Rs.	Rs.	Rs.
Mr. P. P. Gupta	Key Management	_	13,27,232	_	_
(Managing Director)	Personnel	(—)	(10,61,653)	(—)	(—)

Figures in brackets relate to previous year

18 Previous year's figures have been re-grouped and re- arranged wherever considered necessary.





### CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 2009

		<u>2008-2009</u>	<u>2007-200</u>
		Rs.	Rs
A.	Cash Flow from Operating Activities :		
	Net Profit before Tax and Extraordinary Items	84,38,73,272	61,32,14,62
	Adjustments for :		
	Depreciation	61,55,979	60,23,843
	(Profit)/Loss on Sale of Fixed Assets	2,05,975	1,99,40
	Interest/Dividend Income	(25,02,51,196)	(9,75,97,954
	(Profit) /Loss on Sale of Investments (Net)	(6,03,24,119)	(1,95,78,350
	Interest Paid	63,51,463	29,87,61
	<b>Operating Profit before Working Capital Changes</b>	54,60,11,374	50,52,49,17
	Adjustments for:		
	Trade and Other Receivables	(1,50,75,23,651)	(13,30,59,610
	Inventories	31,50,556	(74,12,521
	Trade Payables	58,93,54,887	30,07,86,53
	Cash Generated from Operations	(36,90,06,834)	66,55,63,57
	Interest Paid	(63,51,463)	(29,87,615
	Direct Taxes Paid (Net of refunds)	(17,05,21,392)	(11,80,24,217
	Cash Flow before Extraordinary Items	(54,58,79,689)	54,45,51,74
	Extraordinary Items	-	
	Net Cash Flow from Operating Activities	(54,58,79,689)	54,45,51,74
B.	Cash Flow from Investing Activities :		
	Purchase of Fixed Assets	(55,47,889)	(1,36,27,840
	Sale of Fixed Assets	1,88,000	37,00
	(Increase)/Decrease in Investments	9,04,40,548	(82,76,11,731
	Interest Income	22,50,12,051	7,23,93,24
	Dividend Income	2,52,39,145	2,52,04,70
	Net Cash used in Investing Activities	33,53,31,855	(74,36,04,617

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### CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 2009



		<u>2008-2009</u>	2007-2008
		Rs.	Rs.
C.	Cash Flow from Financing Activities		
	Proceeds from New Equity Issue	_	12,80,00,000
	Proceeds from Borrowings	41,92,69,942	(4,54,068)
	Dividend paid	(6,67,93,850)	(3,24,60,965)
	Net Cash used in Financing Activities	35,24,76,092	9,50,84,967
	Net Increase / (Decrease) in Cash & Cash Equivalents (A+B+C)	14,19,28,258	(10,39,67,903)
	Opening Balance of Cash & Cash Equivalents	24,28,71,873	34,68,39,776
	Closing Balance of Cash & Cash Equivalents	38,48,00,131	24,28,71,873

This is the Cash Flow Statement refered to in our Audit Report of even date.

Centre Point 21, Old Court House Street Kolkata-700 001 The 17th day of August, 2009 For S. S. KOTHARI & CO. *Chartered Accountants* (R. N. BARDHAN) *Partner* Membership No. 17270

N. BRAHMA Company Secretary P. P. GUPTA Managing Director S. N. ROY Director